

ICS Development

Update for West Berkshire Health and Wellbeing Board

July 2022

ICS Development update

- Update on ICS development since ICB Establishment 1 July
- Update on preparatory phase – ICP strategy development

ICS Development

Key ICS development activities completed April-June 2022



**Buckinghamshire, Oxfordshire
and Berkshire West**
Integrated Care Board

- Focus on activities required for safe transfer of CCGs' functions and staff and establishment of the Integrated Care Board as the new statutory NHS organisation
- All required actions completed by CCGs and assured by Internal Audit and Regional Office to support safe handover
- ICB Constitution approved by NHS England and forms part of establishment order
- ICB formally established (and CCGs dissolved) 1 July 2022
- ICP working group led by ICB Chair Designate Javed Khan OBE work up proposals for consideration by Strategic Leaders Oversight Group

**The Act creates ICPs, ICBs and PBPs, all of which
involve local authorities who manage social care**

Integrated Care Partnerships (ICPs)

Joint committee between local authorities who manage social care and ICBs

Place Based Partnerships (PBPs)

Includes local authorities

Integrated care boards (ICBs)

NHS Statutory Body
Includes local authority partner member

Provider collaboratives

Providers coming together to deliver joined up services (may include local authorities)

ICB GOALS



**Tackle inequalities in outcomes,
experience and access**



**Enhance productivity and
value for money**



**To improve population health
and healthcare**



**Help the NHS to support broader
social and economic development**

ICB GOALS



**Set the system priorities, with
partners and the public**



**Allocate our finite funding, in
line with the strategy**



**Orchestrate system working
along whole patient pathways**



**Earn our seat at the table by
focusing on where we add value**

ICB Establishment 1 July 2022

- Board meeting held
 - Governance arrangements agreed
 - 2022/23 Operational and Finance Plan, BOB Green Plan and System Delivery Plan received
- Website for the ICB (www.bucksoxonberksw.icb.nhs.uk) still in development, currently contains core information including
 - Information about the Board and board members
 - Board members
 - Governance documents/arrangements
 - Contact information

ICB Board Members



Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board

Role	Post holder
Chair	Javed Khan OBE
Chief Executive	Dr James Kent
Partner Member – NHS Trusts	Steve McManus
Partner Member – Primary Care	Dr Shaheen Jinah
Partner Member – Local Authorities	Stephen Chandler
Non-executives (minimum two)	Saqhib Ali Margaret Batty Tim Nolan Aidan Rave Sim Scavazza
Chief Finance Officer	Richard Eley (interim)
Chief Medical Officer	Dr Rachael De Caux
Chief Nursing Officer	Debbie Simmons (interim)
Member for Mental Health	Dr Nick Broughton
Associate NED (Digital)	Haider Hussain

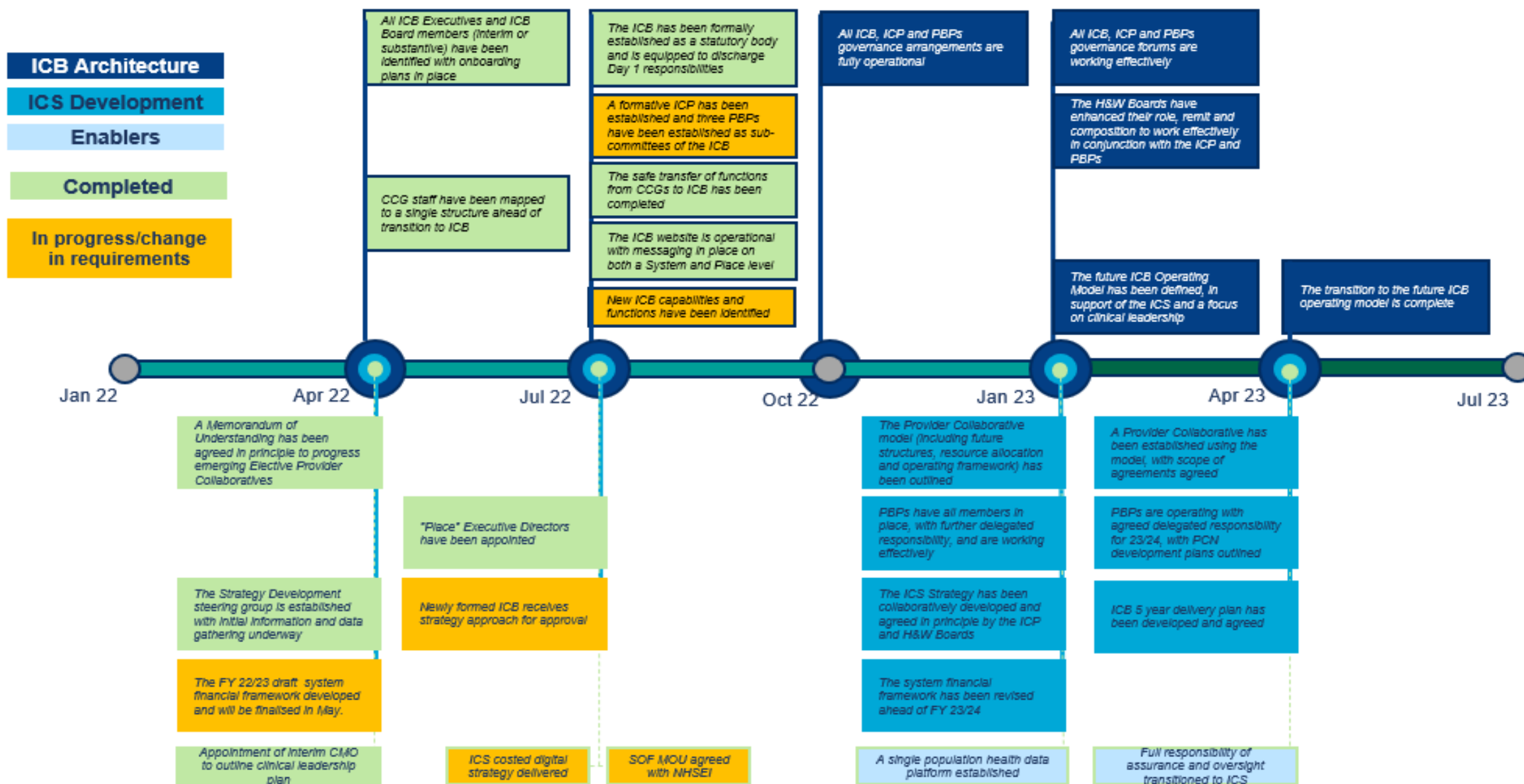
Working with people and communities strategy

- ICB wants effective engagement and partnership at the heart of its thinking, planning and delivery
- Developed our first draft through a range of engagement activities
- Feedback indicated support for principles and outlined approach but more detail required on how it would work in practice
- Draft submitted to NHSE presented to ICB Board on 1 July to note progress
- ICB to work with wider partners to develop approach prior to adoption by ICB Board in September

Development of Place Based Partnerships

- ICB wants delegation to place to support subsidiarity
- ICB has shared some early thinking on potential scope of delegation of its function/decision making powers to place
- For place to thrive other organisation will need to delegate some authority for joint decision making
- We will build on the existing collaborative partnership governance arrangements
- Further guidance is expected on the new legislative options available to the ICB

System Delivery Plan key outcomes over time update 1 July



ICP strategy – pre ICP establishment preparatory phase

Integrated Care Strategy

1. Summary - July 2022



Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board

Progress

- ✓ DPHs provided updated HWB overviews and outlining level of synergies.
- ✓ Cadence of key engagement groups outlined including elected members, AHSN and Healthwatch.
- ✓ Two Strategy development steering groups held with membership spanning Local Authority, AHSN, Healthwatch, SCAS, ICB leadership and Trust representatives.
- ✓ Initial approach for public engagement outlined including initial scan of existing channels, groups and public forums.
- ✓ Broad strategy development "fact pack" creation underway and progressing as planned.
- ✓ Initial strategic framework drafted with key resources identified for input on structure and content.

Looking forward

- Define strategy development principles with ICP
- Refine strategy development "fact pack".
- Work with specific health and care owners to validate strategic framework structure and develop suitable content and hypotheses.
- Align communication and engagement approach with broader ICB approach including:
 - validate engagement going forward
 - align to existing forums and groups
 - Align to new thinking including the ICB Working with People and Communities strategy.
- Develop more detail on the public engagement approach including purpose, outcomes, key questions and where existing channels do not suffice
- Prepare for initial strategy development day (Date TBC) in the context of a delivery plan through to 31 December 2022.

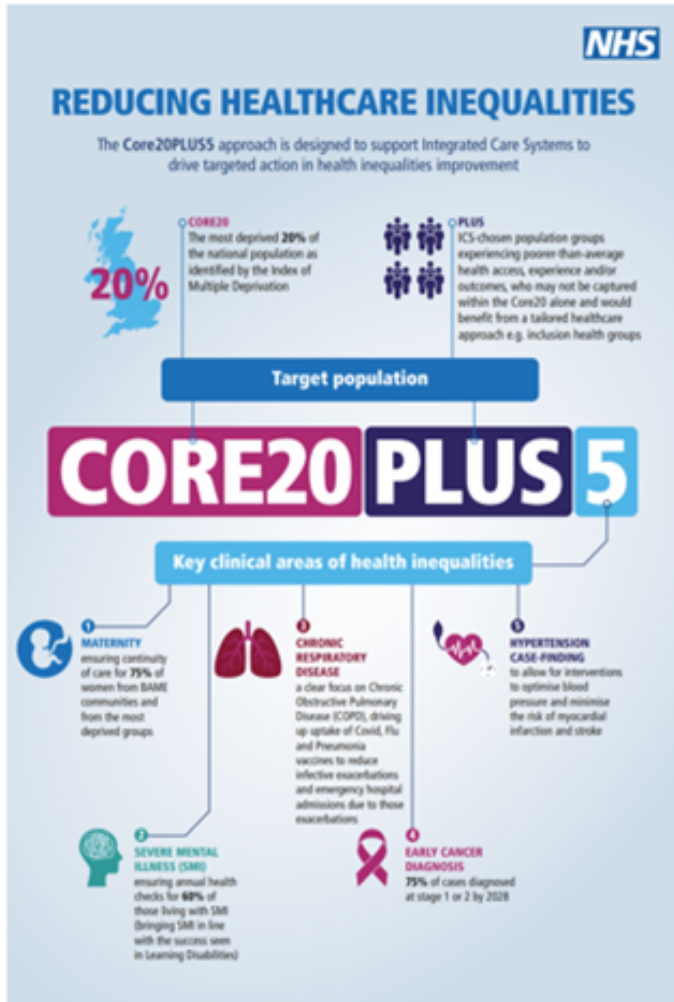
Equitable Outcomes

Core20Plus5



Buckinghamshire, Oxfordshire and Berkshire West

Integrated Care Board



BOB have c58k in the most deprived 20% nationally

- **36k Oxfordshire** (mainly Oxford City & Banbury)
- **20k Berkshire West** (mainly Reading)
- **2k Buckinghamshire** (mainly Aylesbury)

Specific examples of where interventions have been made:

- **Nepalese Diabetes community** – Large population group in Reading, higher prevalence of Type2 Diabetes and worse health outcomes. Disparities included language challenges and cultural factors. A tailored intervention was co-produced with the Nepalese population and community leaders to improve diabetes outcomes.
- Oxfordshire did targeted work with **Bowel Screening in 65-74yo men** in Wantage who had not taking up offers from Primary Care
- Royal Berkshire Hospital have been focused on **inequalities in Did Not Attend/Outpatient** looking at drivers (ethnicity/deprivation/employment type etc), running sessions with specific population groups and have developed an AI/Tool to risk assess likely DNA to target calls with those most at risk of not attending.

Health index and actions by BOB ICS Local Authority

Summary



Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board

Berkshire West					
Rank out of 149	Buckingham-shire	Oxfordshire	Reading	West Berkshire	Wokingham
Health Index	7	11	58	5	1
Healthy people	24	41	43	31	8
Healthy lives	10	11	55	5	1
Healthy places	99	102	118	93	56
5 lowest scores	MSK cancer depression housing affordability green spaces	MSK, cancer depression housing affordability homelessness	Air pollution MSK Young people's education, employment & training homelessness crime	MSK cancer distance to pharmacy distance to GP green spaces	MSK housing affordability air pollution cancer transport noise

Four out of five local authorities are in the highest ranks out of 149 in England in the overall health index

The good position continues in the healthy lives domain but deteriorates in the healthy places domain where all but one are in the lowest third

MSK and cancer score low across BOB

ICP strategy – Guidance



**Buckinghamshire, Oxfordshire
and Berkshire West**
Integrated Care Board

- Guidance due from Department of Health and Social Care week commencing 18 July
- ICP strategy needs to consider Population Joint Strategic Needs Assessment, HWB Strategy and NHS Mandate
- Initial review of the 2022 Health and Care Act has highlighted areas for inclusion in the ICP strategy

Areas covered in HWB Strategies	New areas
Shared vision and purpose	Integrated commissioning
Integrated health and care services	Integrated budgets
Integrated strategic plans	Integrated data sets
	Integrated health and care records